



MEMO

TO: WHOM IT MAY CONCERN
FROM: ADRIAN N CHUMA
SUBJECT: LETTER OF PROJECT RECOMMENDATION
OUR REF: N/A
DATE: 25 January 2019

I'm delighted to write this letter of recommendation for the IDC Contracting site team in my personal capacity as the Project Verifier's Representative (PV Rep) on the Northern Beaches Hospital Connectivity and Network Enhancement Project (NBHCaNE), Frenchs Forest, NSW Project. My responsibilities include but are not limited to management of WSP's D&C Verification team to undertake the independent verification that all the Project Works and Temporary Works that the Head Contractor and its Subcontractors, which include IDC Contracting (IDC) undertake on the project, comply with the Project Deed and Scope of Works & Technical Criteria; Roads and Maritime Services (RMS, the Client)'s specifications; project drawings; plans; procedures; standards and licences required by the RMS and relevant governing and/or statutory bodies, and is delivered in a manner which produces the best outcomes for the project.

Over a period of 28 months of site surveillance and verification of IDC's scope of work on the project to date, my team has hardly encountered any need for re-work. The IDC team has consistently impressed by its strong work ethic, attention to detail, knowledge, accuracy and in-depth level of planning and execution of its work. IDC's scope of work included stormwater and subsoil drainage installation, earthworks, pavement construction, services pit and conduit installation, (reinforced earth) retaining wall construction, structural concrete construction and demolition.

IDC's site project management team has demonstrated well-rounded civil construction experience and a strong understanding of RMS' and project specific requirements throughout. This knowledge and understanding has been evidently passed on to, and applied by IDC's work crews over the full scope of work packages, thereby ensuring that IDC's work was conforming to requirements and constructed correctly first time all the time, with little or no need for re-inspection or rework.

I have found IDC's outstanding commitment to best practice; adherence to the quality, safety and environmental requirements of the project, and consistently high level of conformance in all areas to set a standard for other contractors on the project. The IDC team's exemplary work culture and commitment to the best-for-project outcomes saw them deliver high-quality end products and become regular winners of the team and/or individual monthly Safety, Quality and/or Environment Champion/s awards and nominations on the project.

I have also found the IDC team to be approachable, open, receptive and professional, which made my team's otherwise challenging role and disposition to highly recommend them as a civil construction contractor of note much easier.

Please contact me anytime should you require further information.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'Adrian Chuma'.

Adrian Chuma
Senior Project Manager
Project Verifier Representative - D&C (NBHCaNE Project)